

SHRM-SCP

SHRM Senior Certified Professional

Processexam.com

Exam Summary Syllabus Questions



Table of Contents

Key to success in SHRM-SCP Exam on SHRM Senior Certified Professional	. 2
SHRM-SCP Certification Details:	. 2
SHRM-SCP Exam Syllabus:	. 3
SHRM-SCP Sample Questions:	. 3
Answers to SHRM-SCP Exam Ouestions:	. 7



Key to success in SHRM-SCP Exam on SHRM Senior Certified Professional

To achieve the professional designation of SHRM Senior Certified Professional from the SHRM, candidates must clear the SHRM-SCP Exam with the minimum cut-off score. For those who wish to pass the SHRM-SCP certification exam with good percentage, please take a look at the following reference document detailing what should be included in SHRM Senior Certified Professional Exam preparation.

The SHRM-SCP Exam Summary, Body of Knowledge (BOK), Sample Question Bank and Practice Exam provide the basis for the real SHRM Senior Certified Professional (SHRM-SCP) exam. We have designed these resources to help you get ready to take SHRM Senior Certified Professional (SHRM-SCP) exam. If you have made the decision to become a certified professional, we suggest you take authorized training and prepare with our online premium SHRM Senior Certified Professional Practice Exam to achieve the best result.

SHRM-SCP Certification Details:

Exam Name	SHRM Senior Certified Professional			
Exam Code	SHRM-SCP			
Member Exam Fee	USD \$300			
Non-member Exam Fee	USD \$400			
Exam Duration	240 Minutes			
Number of Questions	160			
Passing Score	Pass / Fail (200 Scaled Score)			
Format	Multiple Choice Questions			
Books / Trainings	SHRM Learning System for SHRM-SCP			
Schedule Exam	prometric			
Sample Questions	SHRM-SCP Exam Sample Questions and Answers			
Practice Exam SHRM Senior Certified Professional (SHRM-SCP) Practice Exam Test				



SHRM-SCP Exam Syllabus:

BEHAVIORAL COMPETENCY CLUSTERS	ITEM TYPE
Leadership (13%)	Situational Judgment (40%)
Business (18.5%)	Foundational Knowledge (10%)
Interpersonal (18.5%)	
HR KNOWLEDGE DOMAINS	ITEM TYPE
People (17%)	HR-Specific Knowledge (50%)
Organization (17%)	
Workplace (16%)	

SHRM-SCP Sample Questions:

01. A manufacturing company has secured a significant contract from a large retailer. The retailer has described steps in the manufacturing process that it expects, and the manufacturing company has contractually committed to these steps. The supervisor and employees of the unit primarily responsible for the manufacture of the product have discovered that they can skip one of the steps in the retailer's defined process without any material change in the final product.

The supervisor and employees do not try to hide the fact that they skip this step, but they don't proactively reveal this to the client. The client accepts the finished product as meeting specifications. The senior HR manager discovers this change to the prescribed process during a routine exit interview with one of the employees from this unit. The departing employee says that only those within his department know of this skip in procedure. No one above his supervisor is aware, including the division manager.

The unit had agreed to keep this fact from the division manager in large part because it is well known on the plant floor that the division manager has an ownership interest in the retailer that he did not reveal during contract negotiations because he didn't want to appear biased.

What is the best way for the HR manager to manage the potential conflict-ofinterest situation?

- **a)** Keep the information about the division manager's ownership interest to quiet in the interest of preserving their working relationship.
- **b)** Refrain from advising management of the division manager's ownership interest because the contract has already been executed and it hasn't made any difference in the manufacture of the product.
- **c)** Consider any related policies concerning conflicts of interest and proceed accordingly.
- **d)** Once confirmed, inform the division manager that HR will be advising senior leadership of the ownership interest.

02. HR is in the process of creating clearly defined, consistent job descriptions for a global environment. Which common challenge should HR anticipate?

- a) Language barriers may reduce recruiting effectiveness.
- **b)** Requiring sign-offs may violate cultural norms.
- c) Local interpretations of job functions may vary.
- **d)** There may be disagreement about nonessential functions.



03. What is the best vehicle for communicating a strong organizational commitment to ethical standards?

- a) Delivering annual workshops on dealing with ethical dilemmas in the workplace
- **b)** Coaching individual employees whenever ethical issues arise
- c) Modeling of ethical behavior by leaders, managers, and supervisors
- **d)** Inserting a statement to this effect in employee handbooks

04. When a new HR director joins a company, the HR team expresses concerns about the process used for selecting new hires. In the current process, interviewers ask their own questions and use their own criteria for assigning letter grades.

This system has resulted in poor hiring decisions, a lack of consistency across departments, and a lack of diversity in certain departments. The HR team is not confident that the organization is hiring the right people, but each department still thinks it can handle its own hiring better than HR can, and they are not interested in trying a new process.

What is the best way to convince the department heads to use a new hiring process?

- **a)** Conduct a benchmarking study to determine how the organization's hiring outcomes (diversity, performance, etc.) compare to those at similar organizations.
- **b)** Gather data from HR professionals at similar companies to show the benefits of using centralized hiring processes.
- c) Conduct an audit of company-wide hiring practices to demonstrate discrepancies.
- **d)** Ask department heads what type of data they would need to see to convince them that the new hiring process would be superior to the one they use now.



05. A manufacturing company has secured a significant contract from a large retailer. The retailer has described steps in the manufacturing process that it expects, and the manufacturing company has contractually committed to these steps. The supervisor and employees of the unit primarily responsible for the manufacture of the product have discovered that they can skip one of the steps in the retailer's defined process without any material change in the final product.

The supervisor and employees do not try to hide the fact that they skip this step, but they don't proactively reveal this to the client. The client accepts the finished product as meeting specifications. The senior HR manager discovers this change to the prescribed process during a routine exit interview with one of the employees from this unit. The departing employee says that only those within his department know of this skip in procedure. No one above his supervisor is aware, including the division manager.

The unit had agreed to keep this fact from the division manager in large part because it is well known on the plant floor that the division manager has an ownership interest in the retailer that he did not reveal during contract negotiations because he didn't want to appear biased.

From an ethical perspective, what is the best way for the HR manager to handle this situation?

- **a)** Talk first with the division manager about what was divulged in the exit interview to understand the situation, and then talk with the department supervisor about the process.
- **b)** Talk with the department supervisor to begin the process of understanding what is happening and why, and then, based on what is learned, respond accordingly.
- **c)** Before doing anything else, immediately talk to each of the department's employees, on a one-on-one basis, to see what they each have to say about the production process and any skipped steps.
- **d)** Take no action at this point, because all that is known is one former employee's story during an exit interview that the agreed production process has been altered without client notification and agreement
- 06. What is an intensive investigation of an organization being considered for a merger or acquisition to understand the associated cultural, structural, technological, financial, or legal risks?
- a) PESTEL analysis
- **b)** Due diligence
- c) Balanced scorecard
- d) Return on investment
- 07. What is a reasonable outcome of effective succession planning for leadership positions in an organization?
- a) Strategic assessment
- **b)** Organizational experience
- c) Organizational diversity
- d) Equitable executive compensation



08. An organization promotes teamwork as a core value. What would be the best way for an HR manager to model this value for the rest of the organization?

- a) Implement a mentoring program.
- **b)** Encourage subordinates to take project leadership roles.
- **c)** Establish cross-functional brainstorming groups.
- **d)** Schedule workshops on teamwork for all functions.
- 09. When a new HR director joins a company, the HR team expresses concerns about the process used for selecting new hires. In the current process, interviewers ask their own questions and use their own criteria for assigning letter grades.

This system has resulted in poor hiring decisions, a lack of consistency across departments, and a lack of diversity in certain departments. The HR team is not confident that the organization is hiring the right people, but each department still thinks it can handle its own hiring better than HR can, and they are not interested in trying a new process.

What is the best way to address the lack of diversity within certain departments?

- a) Discipline the interviewers for engaging in discriminatory hiring practices.
- **b)** Meet with the interviewers to explain the company's requirement to maintain a culturally diverse organization.
- **c)** Send the interviewers a copy of the company's diversity policy.
- **d)** Develop a diversity hiring program to help reverse this trend.
- 10. When a new HR director joins a company, the HR team expresses concerns about the process used for selecting new hires. In the current process, interviewers ask their own questions and use their own criteria for assigning letter grades.

This system has resulted in poor hiring decisions, a lack of consistency across departments, and a lack of diversity in certain departments. The HR team is not confident that the organization is hiring the right people, but each department still thinks it can handle its own hiring better than HR can, and they are not interested in trying a new process.

What is the best way to handle concerns about the current hiring process?

- **a)** Create a structured interview process that standardizes the questions asked and the criteria for grading.
- **b)** Maintain the current process but provide interviewers with behavioral anchors to define each grade.
- **c)** Solicit feedback from organizational stakeholders about the key qualities they are looking for in talent.
- **d)** Analyze turnover, performance, and exit interview data over the past two years.



Answers to SHRM-SCP Exam Questions:

1 -	_	_	, -	Question: 05 Answer: a
	_	_	_	Question: 10 Answer: a

Note: If you find any typo or data entry error in these sample questions, we request you to update us by commenting on this page or write an email on feedback@processexam.com


